

See: sec.

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To: [ ]

Approved:  
18 May

OK, LEO

Thank you.

File

- The most distressing aspect  
of [ ]

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case is the news that some  
persons are lacking useful  
and productive work. There are  
other aspects which are bothersome,  
such as the early signs she gave  
which we probably could have  
interpreted and acted on, but I  
realize that you had a management  
problem there at the time.

- Fred's reference to "middleline  
assistants" offers something of  
a solution, but I seriously question  
its long run efficacy.

- It seems to me that your  
objection should be to

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the P.I. the responsibility for doing his own research into and developing his own awareness and understanding of other source materials, rather than depending on so-called "collateral" researchers or assistants.

- In other words, I suggest that we should be moving toward reducing the number of such "collateral" persons, converting them or their positions to PIs - or eliminating the position and incorporating the function into the PI's responsibility.

[Redacted Box]

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16 June 1970

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[Redacted]

I became aware, following your departure, that neither your time or your potential were being used productively while you were with us. This news displeased me as much as your situation displeased you.

We cannot retrieve the situation in your case, but we can and shall move toward better management practices which will not permit such situations.

It does please me that you are going into teaching, as that profession is rewarding and needs persons with your purpose and

promise.

In retrospect, I wish that either you or I had followed up with an exchange of question/no words that morning when you attended the morning briefing and clearly had a dissatisfied and aggressive gleam to your eye.



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